

Series I  
Correspondence,  
1932-1973

Box 6, Folder 21

May 23, 1956 -  
August 8, 1956

0549

THE CLAMBAKE CLUB  
NEWPORT, R. I.

May 23rd, 1956

Admiral R. W. Bates  
Mt. Vernon Street  
Newport, R. I.

Dear Admiral Bates:

At a meeting of the Board of Governors of the Clambake Club held on Saturday, May 19th at the office of the President, it was found that the number of subscribers to the Club exceeded the limit set some years ago when the first annual subscribers were elected and a limit set to their number.

Consequently the Governors felt that it would be better for everyone concerned if you were elected a member of the Club instead of having your subscription renewed.

The Governors hope that you understand the reason for this step having been taken.

Very truly yours,

*Gustave J. S. White*

Secretary

Enclosure

0550

Perry

MONTEREY PENINSULA COUNTRY CLUB  
PEBBLE BEACH, CALIFORNIA

P.O. Box 192,  
27 May 1956.

Dear Rafe -

This is just a brief note to acknowledge your very interesting letter of 16 May. You certainly have dug up some important things in your delving below the surface, and I agree with your conclusions about "the twin purposes of diversion and command", as expressed in your letter.

What you found out about the original difference in plans of the Japanese Army and the Navy is very important, but it seems to me that a change by the Army on 20 October was certainly made very late. Have you had an opportunity to see what our own Army people in Washington have found out about this? If they do not already know about it, they ought to be told. If you do not expect to visit Washington soon, perhaps John Heffernan may be in a position to do a little investigating for you.

Margaret and I spent most of last week enjoying Yosemite at its wonderful best - my first visit, but Margaret's second. We took in the Mariposa Grove and Friant Dam (north of

0551

Fresno) on our way home Friday.

I certainly hope you will be out this way during the summer. We shall be here all summer, as Edward's two children will fly out here about the middle of June, to be with us until school starts again in September. Edward is on duty in the Pentagon, and Washington in the summer is no place for growing children to stay if they do not have to. We had them for a month last summer while Edward and Josephine drove east from Coronado. I wish we had room to put you up when you come this way, but the two grandchildren take over our guest facilities. At any rate, good food is available at several spots in the Del Monte Forest, and we must have plenty of time to talk over many things of mutual interest. I almost forgot to say that Swede Overesch has just bought a house in Pebble Beach, but they will not take up residence for another year yet. We are very happy to have them coming.

Sincerely yours,  
Raymond Spruance

0552

CAPTAIN E. E. HAZLETT, JR. U.S.N. (RET.)

FOREST HILLS, CHAPEL HILL, N. C.

30 May, 1956.

Dear Ray,

16 December, 1955! A helluva long time ago, at least in my book. And here I am, just getting around to answering your very fine letter of the date. I'm sorry! Matter-of-fact, my pen has been very idle. It was a tough winter in Chapel Hill for us both, and as far as I'm concerned it's still winter. Beautiful spring weather, but having just had a tour in the hospital and don't snap back from it like I hoped to.

Nothing serious. I just wasn't doing so well, had continuous colds which kept me down, and a rising B.P. So my medicine that I'd better go in for a double-check. It resulted in a complete realignment of my medicines, as my doctor was giving me far too many. Especially barbiturates. So they chopped them off / just like that! And I'd been on phenel barbit for 18 years. My nervous system exploded, - which in turn detonated my gastric colon - so the last 3 weeks have

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been hell. But I think I can see some improvement now, except as regards sleep. I still think I'm lucky if I get four hours - from 6 to 10 am. - after going to bed at eleven. At least I'm getting in a lot of reading, - and I wish it included some of your top super-secret bombshells!

Regarding "Dear Fortieth", we both thought it was wonderful - except for the frustration of not seeing enough of some of our closest friends. But in a way that was fore-planned - we knew that at the Norms we could drop out and get a blow when we needed it. But Abby was furious that she didn't have more than a glimpse of you. Better luck next time - altho' I doubt if we'll be going ~~next~~ <sup>this</sup> year.

That Salt River clipping you sent was most complementary. I won't say "flattering" for you earned every word of it. When a historian like Sam Morison praises you for "intellectual honesty" it is really something to lean back and be proud about. Someday I wish you'd tell me just what happened to our old Honolulu playmate, Bode, at Pavo. I liked him awfully, but hated his official guts - which apparently he didn't have.

I note with interest that you are throwing your weight around with "Doat

(2)  
Committee. Good! Some how I got the idea  
that you frowned on Ted's goat as a bit  
undignified. Personally it hit me like a ton  
of brick - a new and different idea - and  
here you is to the bill. Do your bit to keep  
it on the move!

I'm glad you like Keener Fryer, as I  
do. He's "different", too - but a splendid  
teacher and likeable chap. Now that his  
year is about up I hope I'll soon be seeing  
him in Chapel Hill and getting the real low-  
down on you and Lynde - and Alex Cox.  
Do you know the latter? A good boy, on the  
staff, and a Chapel Hillian by marriage.  
Look him up!

Very little of interest from this end of  
the line. Spike & Kay made this their first  
stop after Spike's retirement and we enjoyed  
them for about 5 days. Then they went looping  
on out thru' western Carolina & the Smokies,  
taking in all the swamp spots. What Spike  
will do, or where they'll eventually light, I  
don't know. On a Caribbean island, I suspect.  
But they are both fine and determined to  
enjoy life.

Over two little families are fine, and  
give us much pleasure. Buddie got houseicks  
in Highland Falls and brought her two birds

0555

(Peter - almost 2, and Polly - 7 months) home for a month's stay in April. They are all wonderful - and we loved it. Dick drove down to pick them up, but couldn't stay but a few days - the automobile business isn't thriving at the moment.

As I think you know, the young Kessings are living here, near us, at present. Tom is with Procter Dumble, selling, and was lucky enough to get the local area (5 counties), but he is in line for a promotion in July, which will undoubtedly take him elsewhere. Alice is "expecting" again in July. Her Diana, now almost ~~14~~<sup>15</sup> months, is a honey, and a constant joy to us. Pretty, blonde, feminine, - and cute as a button.

We hope you are feeling fine, and about to take off for Bohemian Grove and way places. You and Ike both seem to have made miraculous recoveries from your heart attacks. However, I was "lucky in love," so I can't complain.

Eddy and Alice both join me in love and best wishes. Come see us sometime.

As ever,  
Dwight.



31 May 1956

COMMO Richard W. BATES, USN  
U. S. Naval War College  
Newport, Rhode Island

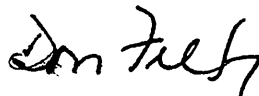
Dear Rafe:

Thanks very much for your kind letter of  
10 May.

I agree on your appraisal of the assignment.  
In my book, it has been the plum of the operating  
jobs. I am sure that my association with the  
Naval War College is a savings account upon  
which I can now draw with benefit.

Wishing you the best of everything,

Sincerely yours,



0557

BANKERS TRUST COMPANY  
SIXTEEN WALL STREET  
NEW YORK

FRANCIS S. BAER  
CHAIRMAN OF THE EXECUTIVE COMMITTEE

June 6, 1956

Dear Rafe:

It was very thoughtful of you to write — I am very disappointed not to be able to attend the War College sessions but I seem to be on the merry-go-round and just can't work it out.

I certainly understand your feeling about the Grove — to me the camp is particularly important and I have always felt very fortunate in being invited to "Mandalay". Our accommodations - sleeping, etc. - are not very large and the result is that we have an informal "waiting list" which has reached a ridiculous number, which pretty well precludes "new members" until some of the "old boys" like myself either die off or get too decrepit. The few replacements that we have had in the last several years have been "young fellows" on the theory that we must give the kids a chance to keep the place "alive".

I certainly hope that you do come to the Grove and that we can see something of each other in the relaxed atmosphere of Bohemia.

Warmest regards.

Sincerely yours,

Rear Admiral R. W. Bates, USN (Ret)  
U. S. Naval War College  
Newport, Rhode Island



0558

GLENN B. DAVIS  
71 BROADWAY  
NEW YORK

Monday " June.

Dear Rafe:

I want to thank you for your kindness during my stay in Newport and especially for including me in that fine luncheon party. I enjoyed meeting and visiting with all the men. I think I was somewhat indiscrete in ~~making~~ such an "active" part in the many toasts, for if I am not mistaken I held forth at some length on the subjects under discussion on my return to my Group - And I am sure I didn't add any new ideas.

By the way, I've been thinking about our talk on the cost of open hearth furnaces and believe I can straighten out any confusion. In my figured I really was referring to the open hearth "plant" in a steel mill and not to the individual furnaces that make up the plant. There might be as many

0559

as 6 or 8 figures making up the  
plan. Also included in the cost would  
be the building, cranes, and other  
items necessary. Sorry I didn't make  
it clear that evening — You can I  
am sure realize that the figures would  
be reasonable on this basis.

I certainly enjoyed your brother.  
He is a great guy and wonderful  
company.

Best regards —

Sincerely

Glen

0560

165 WEST SCHOOL LANE  
PHILADELPHIA PENNSYLVANIA

Feb 4, 1956.

Lieber Rafe:

The enclosed was almost as great a grief to me as your absence at our "Goat committee" huddle at Annapolis. It signifies of course that the Navy is still blind to the fact that one must teach foot-ball and not basket-ball to beat a Blaik-coached Army team.

As you may have heard, we had a very interesting session at Annapolis and Rip is now free to consult the ~~sculptors~~ about the goat. I believe we really hit the right solution in choosing the site before "Mac Donough Hall", the Gymnasium; and that the Goat be "rampant".

Not having heard from you after two

0561

letters, I am naturally concerned as to your health, etc...Unless I hear your Spanish accent over the phone or see your writing soon I will be forced by protocol to erase your name from my address book.

"Addio, senza rancor!" (La Boheme, if you ever heard it)

Sincerely,

Ted.



0562

THE JEFFERSON MEDICAL COLLEGE  
AND  
MEDICAL CENTER  
PHILADELPHIA 7, PA.

OFFICE OF THE PRESIDENT

June 12, 1956

Dear Dick:

Just a note to announce that, as usual, Madame K and I will arrive in Jamestown the end of June, and that I will stay until July 5th, and return for the month of August.

Will you please give me the necessary information as to how Elsa can obtain a Commissary Card at the old Training Station and how I can obtain a permit to secure liquid refreshments at the Club. I am not well informed as to the set-up at the Station these days, and so, as usual, ask your assistance.

Everything as usual here and I still have my job and am enjoying good health, which I hope also applies to you.

As a matter of interest, I saw Draper last week and he was most interesting about his trip to the Far East with Tom Gates. Apparently the little bungalow which you, Fitz Green, and I occupied (with ten Chinese servants) is still there, and shows what good care we took of it. I look back often on those palmy days, and will always remember what a tower of strength you were.

0563

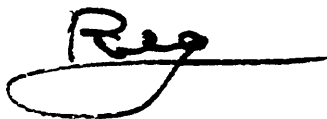
THE JEFFERSON MEDICAL COLLEGE  
AND  
MEDICAL CENTER  
PHILADELPHIA 7, PA.

OFFICE OF THE PRESIDENT

-2-

With my very best personal regards,  
in which Elsa joins me, I am

Very sincerely,

A handwritten signature in dark ink, appearing to be 'R. Bates', with a long horizontal flourish extending to the right.

Rear Admiral Richard Bates, USN  
U. S. Naval War College  
Newport, Rhode Island

0564



THE INSTITUTE OF

# HUMAN COMMUNICATION, INC.

DOVER PLAINS, N. Y.

WILLIAM EXTON, JR., President

June 22, 1956

Admiral R. W. Bates, USN, (Ret.)  
Naval War College  
Newport, Rhode Island

My dear Admiral:

This is to express to you my personal appreciation for your valued contributions of many kinds to my stay in Newport. Whether viewing your splendid and fascinating films or sharing joint literary pursuits in the Reading Room, I was ever cognizant of the special flavor you added to each occasion.

I am very sorry indeed that we did not have an opportunity to explore further our joint interest in the techniques and sciences of leadership. This is a subject which engrosses me and one to which I attempt to make contributions in connection with the development of executives in civilian corporations. I am confident that effective techniques can be devised for developing greater leadership qualities in Naval officers as incorporate executives and I hope that I may have the pleasure of discussing these possibilities with you in the future.

Respectfully,



William Exton, Jr., Capt., USNR

A non-profit organization for the study and dissemination of the principles and techniques of effective communication in business and industry, education and government, leadership and society; among individuals, groups, organizations, nations, and cultures.

0565

DISTRICT COURT  
PAUL S. CARROLL, JUDGE

MINNEAPOLIS, MINN.  
June 22, 1956.

Rear Admiral Richard W. Bates,  
Navy War College,  
Newport, Rhode Island.

Dear Admiral Bates:

We arrived home safely after having had a very wonderful experience at Newport. I have talked to the Mayor and he is very much interested in having the City of Minneapolis receive the flags which you mentioned you would be willing to give and which you received while in command of the cruiser Minneapolis.

I notice also in our paper that Senator Humphrey is very much concerned about trying to get a new ship to carry on the same name and, if possible, the same traditions of the original Minneapolis.

This was very thoughtful of you and we appreciate it here in Minneapolis very much, and if you will send the flags to me with whatever instructions you want to give I can assure you they will be handled properly.

With kindest personal regards, I am

Sincerely yours,

*Paul S. Carroll*

0566

U. S. S. JOHN PAUL JONES (DD-932)

CARE OF FLEET POST OFFICE  
NEW YORK, NEW YORK

26 June 1956

Dear Admiral Bates:

I greatly appreciate your thoughtful letter about the Bermuda race trip. We of the ship's company enjoyed the occasion, too, and are happy that everyone accepted so graciously our rough and ready hospitality!

It was a real pleasure to have you with us and I shall look forward to seeing you again when we are in Newport.

Most sincerely,

*Bob.*

Robert W. Hayler, Jr.  
Commander, U.S. Navy  
Commanding Officer

Rear Admiral R. W. Bates, USN (Ret.)  
Naval War College  
Newport, Rhode Island

0567

NAVAL WAR COLLEGE  
NEWPORT, RHODE ISLAND

Ser: 1345-56

JUN 27 1956

From: President, Naval War College  
To: Head, World War II Battle Evaluation Group,  
Naval War College  
Subj: Invitation to Address the Naval War College

1. The President, Naval War College, extends a cordial invitation to Commodore R. W. Bates, U.S. Navy to address the staff and Naval Warfare students on the subject "Naval Decision Making" at 1100 on Wednesday, 19 September 1956.
2. The lecture is the second to be given during the study of Sound Military Decision. The preceding day, Professor William A. Reitzel will present an address on "The Practical Application of the Decision Making Process".
3. The objective sought in your lecture is to present examples of the decision making processes in recent history. If this invitation is accepted, a representative of the Strategy and Tactics Department will be available to further discuss the scope at your convenience.

  
L. D. McCORMICK

0568



DEC 11-18  
BELLA UNION THEATRE.  
Newly frescoed and re-  
decorated throughout;  
seating capacity, 1300;  
standing-room for 300  
more; plush velvet seats  
throughout; four elegant  
proscenium boxes; twen-  
ty-three balcony boxes;  
four retiring parlors;  
grand lounging room and  
cald; grand salon on the  
ground floor, size 25 feet  
by 80 feet.

BELLA UNION THEATRE.  
New and well-appointed  
stage, 40x35 feet;  
plush new velvet seats  
and cushions; new and  
complete scenery, always  
being improved; elec-  
tric lights; modern high-  
backed seats, and 1000  
feet of orchestra and  
proscenium, with the new  
and grand improvements  
of the day.

You are invited to  
**COCKTAILS**

Friday - July 13

4 to 6:30 P.M.

•  
Hosts

\*Vic Anderson\*  
Easton Hecker  
Ed McDonnell  
Lloyd McDonnell  
Ed Tickle  
•

CAMP BELLA UNION



0569

8/11/56

THE JEFFERSON MEDICAL COLLEGE  
AND  
MEDICAL CENTER  
PHILADELPHIA 7, PA.

OFFICE OF THE PRESIDENT

July 17, 1956

Dear Dick:

Just a note to tell you how very much I appreciated your asking me to the Clambake on the FOURTH, and also to tell you what a perfectly splendid time I had, if that was not evident to you.

It always bucks me up to attend those parties, and to see so many of my old friends with whom I shared so many happy hours in years gone by; and particularly to see you, which brings back so many, many pleasant memories.

I hope that you have a most delightful trip West, and that I will have the pleasure of seeing you when you return. I expect to be in Jamestown from 3 August to September 5th, during which period I take my annual vacation.

Again my thanks, and with my best personal regards, I am

Very sincerely,

  
J. L. Kauffman

Rear Admiral Richard Bates, USN  
United States Naval War College  
Newport, Rhode Island

0570



UNIVERSITY CLUB  
WASHINGTON

Room 513, July 20, 1956.

Dear Admiral Bates:

The enclosed clipping is self-explanatory and might be of some interest. I recall having met George here several months ago.

It was good, as always, to see you recently while you were here.

I trust that your trip to California was in every way a complete success.

Cordially and sincerely,

*Wallace Kemp*  
Jas. Wallace Kemp.

Rear Admiral R.W. Bates,  
USN  
USN War College,  
New-Port,  
R.I.

*Encl.*

0571

Complainant Was Visiting Germany 7-19-56

## Suit Claims Perle Mesta, Two Others Unlawfully Took Antique Furnishings

Hostess Perle Mesta was named yesterday in a suit filed in U. S. District Court. It claimed she and two others unlawfully took and detained \$8700 worth of antique furniture from the apartment of a relative by marriage.

Named as codefendants with Mrs. Mesta are her brother-in-law and sister, George, and Marguerite Tyson of 4040 52d st. nw.

Idel G. Tyson of 5315 Sunset

lane, Kenwood, claims in the suit that the furniture was taken from her apartment without her knowledge between Dec. 22, 1955, and Feb. 6, 1956, while she was visiting in her native Frankfurt, Germany.

Among the items she claimed were taken are crystal chandeliers, tables, chairs, prints, drapes and a chest containing antique English sterling silver. She asks return of the property

or a judgment of \$9000. Mrs.

Mesta and the Tysons were not available for comment.

Idel Tyson was married in Frankfurt to William S. Tyson, son of George Tyson and nephew of Mrs. Mesta. William Tyson was granted a divorce from the complainant in Reno.

A few hours after the decree became final on June 25, he was married at Lake Tahoe to Elizabeth Merchant Leutz, daughter of U. S. Ambassador to Canada and Mrs. Livingston Merchant.

0572



Ans 81-52

UNITED STATES ATLANTIC FLEET  
SERVICE FORCE  
SERVICE SQUADRON TWO

20 July 1956

Dear Commodore:

I am returning herewith the Battle of Surigao Strait. Thank you very much for the loan of it — I hope I haven't kept it too long. I cannot offer constructive criticism of any portent since I feel that the story reads very well indeed. I must admit that in reading it again, after nearly two years have passed, my memory was quite fuzzy, but a few chapters brought back the focus rather sharply!

I have finally completed the four corresponding courses necessary for promotion — I have many times regretted not having taken the War College course! — and I can breathe a sigh of relief to get that chore out of the way. It certainly ate away a year's leisure time. Now that I am so well educated, all I need is to get selected.

I have received my orders to Bupers for duty. My pleas and supplications for sea duty in a DesDiv fell on deaf ears. I view my new duties with mixed emotions, as Stan Hindman used to say, "Like watching your mother-in-law drive over a precipice with your new cadillac." Anyway, I don't seem to have any enthusiasm for it even though the career planning board (whoever they may be) indicated that I needed such a duty for my career pattern. In fact, I had no choice in the matter. Having been turned down flatly on the DesDiv, I was neutral on the situation and for once accepted it in the classical Confucius manner. I will report in October. Nobody at this stage knows what job I will get.

I hope this letter finds you in good health and fine spirits. We are faring quite well healthwise, especially our children who are growing like the proverbial sunflower. I just keep getting older, less interesting and lazier. I bolster my flagging spirits occasionally by remembering your vigorous good health and boundin g energy and by reminding myself that I might do half as well b y a little personal application. That usually lasts a few days and I continue the inexorable debilitation of body and mind. Ho hum.

I am interested in the progress you are making in the Battle for Leyte Gulf. I read through the second volume in a cursory manner last winter when we received it on board but I haven't seen any others since that one. I was hoping that the volumes of the actual battles would start coming out by this time.

I know you make frequent visits to Washington and will continue to do so. Please make it a point to come see us, you are always welcome in our humble abode. Best of luck and regards. Please acknowledge receipt of the book.

Respectfully yours,

Charlie Marine

0573



U.S. Delegation  
2 Park Avenue  
New York 16

24 July 1956

Rear Admiral R.W. Bates, USN  
Naval War College  
Newport, Rhode Island

Dear Rafe:

Your kind letter of 29 June is much appreciated. I have enjoyed your very kind remarks, although I am not sure that I deserve them all. Receiving letters upon the occasion of your retirement certainly does a great deal to alleviate the vast change in leaving the Navy after forty-five years of service. Hazel and I look forward to maintaining an interest in life, and also to further our associations with our many friends of whom we are proud to include you.

Hazel joins me in our very best regards to you and the hope that we shall meet soon again.

Sincerely,

A. D. STRUBLE,  
Admiral, USN (Ret).

0574



VICE CHIEF OF NAVAL OPERATIONS

24 July 1956

Rear Admiral R. W. Bates, USN (Ret.)  
U.S. Naval War College  
Newport, Rhode Island

Dear Rafe:

In spite of having told you on your last visit how much I appreciated your letter of the 26th of June, I want again to thank you not only for the kind and thoughtful things which you said, but also to tell you how much I have appreciated your friendship and your confidence in me. I have also appreciated more than I can say your thoughtfulness in always coming in to see me when in the neighborhood. All this has been very heartwarming and I can assure you will never be forgotten.

I am not sure how it is with others, but regardless of what has happened to us in terms of rank and service in later years, I never have lost the feeling of respect for a senior that I acquired as a Midshipman at the Naval Academy. So when I have earned the good opinion of someone who was ahead of me in that wonderful institution where we all got our start in our profession, it adds a little something worthwhile to whatever they may have to say about me that is good.

Thanks again, Rafe, for your letter and all the rest. I shall never forget it.

Sincerely and with  
warm personal regards,

  
D. B. DUNCAN  
Admiral, U. S. Navy

0575



COMMANDER IN CHIEF PACIFIC  
AND  
UNITED STATES PACIFIC FLEET  
C/O FLEET POST OFFICE  
SAN FRANCISCO, CALIFORNIA

6 August 1956

Dear Dick:

It is nice to have your letter of August 3rd.

It is strange what statistics come up with. One would infer that baseball is the proper opening for a successful career.

It would be very nice to talk with you, and if ever you think of coming out this way, you will be most welcome.

I shall always remember with great satisfaction and pride our association together in the early days when we were trying to accomplish something with the Hermatow outfit (spelling phonetic).

I will show your letter to Curts.

With warm regards always.

Sincerely,

FELIX B. STUMP,  
Admiral, U. S. Navy.

Rear Admiral R. W. Bates, U. S. Navy (Retired)  
Naval War College  
Newport, Rhode Island

FBS:wlh

0576

# Transamerica Corporation

OFFICE OF THE PRESIDENT

August 8, 1956

Mr. R.W. Bates  
Naval War College  
NEWPORT, Rhode Island

My dear Rofe:

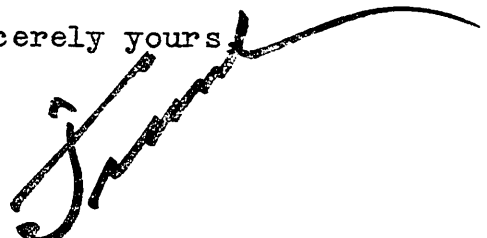
It was nice of you to have written me under date of August 1. Nothing could have pleased me more than to have spent a little time with you at the Bohemian Grove a couple of weeks ago. It was nice to reminisce, especially when all concerned think along the same lines.

I am sorry that Newport, R.I. is not closer to my bailiwick so that we could get together more often.

Although I do not deserve the high compliments you pay me I presume that because of my age I have to admit that they sound very good and keep my morale at the right height.

With personal regards, I am,

Sincerely yours,

A handwritten signature in dark ink, appearing to read 'F.N. Belgrano, Jr.', with a long, sweeping horizontal line extending to the right.

F.N. Belgrano, Jr.

0577